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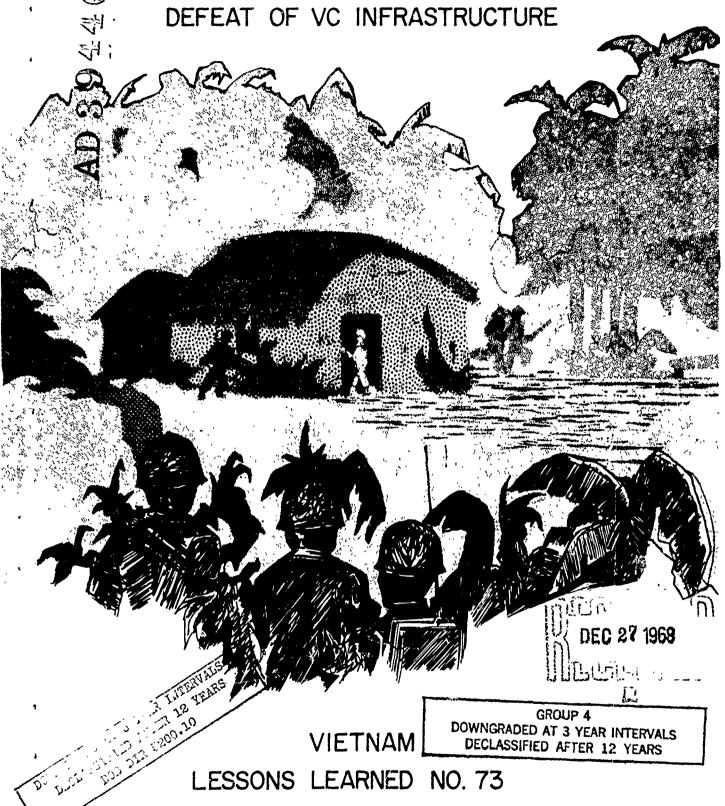
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HEADQUARTERS UNITED STATES MILITARY ASSISTANCE COMMAND, VIETNAM APO 96222

MACJ3-053

20 November 1968

SUBJECT: Vietnam Lessons Learned No. 73: Defeat of VC Infrastructure

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3 Incl

1. Lessons Learned No. 73

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MACJ3-053

VIETNAM LESSONS LEARNED NO. 73

DEFEAT OF VC INFRASTRUCTURE

1. INTRODUCTION:

- a. This Lessons Learned is devoted to the details of the destruction of the VC infrastructure on Vinh Loc Island. This operation was conducted by the 2d Brigade, 101st Airborne Division (Airmobile); Vietnamese (ARVN) combat units; and all available Government of Vietname (GVN) paramilitary forces. The Lessons Learned covers the planning, cordon, initial attack, deliberate search for the infrastructure and the follow-on action by a combined force.
- b. The defeat of the VC infrastructure is essential to preclude re-establishment of an operational or support base to which the VC can return. Further, defeat of the infrastructure allows the Vietnamese people to carry on their way of life and thereby makes them more resistant to VC pressures.
- c. Due to the ability of the VC elements to mingle with and lose their identity among any civilian group, military sweeps and the pick-up of detainess are not enough. Equally significant is the ability of Free World Military Assistance Forces (FWMAF) to identify individuals of the VC infrastructure. This requires the planned and coordinated employment of all available Vietnamese forces.
- d. The operation to defeat infrastructure must be planned to retain the greatest surprise possible. Surprise is crucial to the success of the cordon and attack phases of the operation. Surprise

Inclosure 1

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will reduce friendly casualties by fragmenting the VC military elements. The resistance to interrogation is reduced and valuable intelligence information is obtained as a result of the confusion brought on by surprise.

e. Destruction of buildings and injury to civilians must be kept to a minimum in order to return civilians to their own homes as a follow-up action.

2. THE VINH LOC OPERATION:

a. Background:

(1) Vinh Loc is an island 25 miles long and three miles wide lying along the I Corps coastline east of Hue. Prior to the VC/NVA TET Offensive, Vinh Loc was secure and under government control. The 50,000 inhabitants were relatively unmolested by the VC. During TET, it became necessary to divert attention from areas such as Vinh Loc to more populated areas such as Hue. The result was infiltration by VC/NVA and use of the island as a safe haven. Control of the major portion of the island went to the VC/NVA. Many people fled the island.

b. Operations:

- (1) Previous Operations: Several operations had been conducted in the vicinity of Vinh Loc. One was an operation by the 1st Battalion, 501st Infantry (Airmobile), in conjunction with the National Police Field Forces (NPFF), Popular Forces (PF), and the Hue River Security Force. This operation was of a two day duration and while militarily successful, it failed to uproot the VC infrastructure. Another operation was conducted using only Regional Forces (RF) and Popular Forces (PF). This operation was one day in duration and it too failed to achieve success against the infrastructure.
- (2) <u>Initial Planning</u>: An analysis of past operations showed the need for an operation of long duration using all available GVN resources. The plan to cordon the area, conduct a sweep, and then return over the same area conducting a deliberate search came out of detailed planning by the Province Chief, District Chief, ARVN commanders, US advisors, and commanding officers of the US brigade and battalions. The planning and coordination were such that personnel would know exactly the mission to be performed and the support required, a good working relationship would be established, and the detailed planning would cover all contingencies.
 - (3) <u>Task Organization</u>: See Appendix 1.
- (4) Concept of Operation: The operation would begin by a cordon established around the island using Coastal Groups, US Naval

River Security Group (Pistol Pete) and US Navy Patrol Air Cushion Vehicles (PACV). ARVN elements would establish blocking positions to cut off enemy escape and drive him into Vinh Loc. One US battalion and one ARVN battalion would land on six Landing Zones (LZs) on the northeast of the island and assault to the southwest pushing the VC against the blocking forces. An ARVN cavalry squadron would prevent movement of the enemy to the north. Two RF companies would assault to the southwest to drive the enemy into the blocking forces. The night operation would consist of ambushes to control movement and evasion by VC. The remainder of the ten day operation would be spent methodically rooting out the infrastructure. The stability, or follow-on, phase would find some US and ARVN elements remaining and pacification being conducted.

(5) Missions:

- (a) US. Continue operation NEVADA/EAGLE. Provide one battalion for the assault at Vinh Loc.
 - (b) Indigenous Forces (See Appendix 2).
- 1 One battalion of the 54th Regiment (ARVN) combat assault into three LZs to search and clear area of operations (AO). Two battalions of the 54th Regiment block to the northeast.
- 2 Regional Forces (RF). Reconnaissance in Force (RIF) operations in assigned tactical areas.
- 2 Popular Forces (PF). One platoon attached to each company-sized tactical unit to provide knowledge of the area and local citizens.
- 4 National Police (NP): Attach six to US Naval patrol boats and assign fourteen responsibility for security and handling of POWs and detainess under control of the District Chief.
- 5 National Police Field Force (NPFF). Fifty operate with US battalions down to company level. Conduct the initial screening, interrogation, and tagging of detainees.
- 6 Police Special Branch (PSB). Operate with US and ARVN tactical units down to company level to use blacklist for identification of VC infrastructure. The PSB at the POW compound conduct further interrogations to obtain exploitable information.
- $\underline{7}$ Census Grievance (CG). Work with tactical units to identify KIA and detainess as VC or VC infrastructure. CG cadre operate at POW compound to do the same.

- $\underline{\mathbf{8}}$ Coastal Groups. Blockade waterways and establish night ambushes.
- 9 Provincial Reconnaissance Unit (PRU). Gather intelligence based on specific requirements established.
- 10 Revolutionary Development Cadre (RDC). Move into the area, when clear, to begin work on improvement of conditions.

(c) Supporting Forces:

- <u>l</u> US Naval River Security Group (Pistol Pete). Blockade and conduct Psychological Operations broadcasts.
- 2 US Patrol Air Cushion Vehicles (PACV). Blockade and conduct Psychological Operations broadcasts.
- 3 US Navy Swiftboats. Conduct blockade on seaward side of island.

(6) Conduct of Operations:

(a) The operation started with the movement of blockade units into position the night before the operation kicked off. Any activity that was normal was continued. The assaulting forces landed at prescribed LZs and began movement to the southwest. A combined type command post was established to facilitate coordination, intelligence information and support requests between US, ARVN and GVN units. Supporting fires from a destroyer and a rocket ship, as well as from a battery of 105mm howitzers, were called for as required. The assault continued until a sweep had been made across the island. Once completed, the units turned and covered the same areas, but did so at a very deliberate pace. All civilians of a fighting age were detained, regardless of credentials. Detaines were taken to the POW compound where they were questioned by all agencies - PFF, PSB, CG and PRU - to ensure that no blacklist personnel were released. As intelligence was obtained, quick response teams followed the lead to its finish, even to the point of taking a detainee, by helicopter, to the point where he had hidden his individual weapon. The operation terminated after ten days. The followon or stability phase started on the 11th day and continues.

(7) <u>Psychological Operations</u>:

- (a) Psychological operations were used throughout the entire operation. Two (2) HB Loudspeaker Teams assaulted with the combat troops, aerial loudspeaker missions were flown, and leaflet drops were made.
 - (b) The people were told not to fear the ARVN and US

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attack and messages explaining the hopeless enemy situation were broadcast.

(c) Loudspeaker broadcasts and leaflets were influential in population control and in convincing some individuals they should Chieu Hoi.

(8) Results of the Operation:

- (a) Friendly:
 - 1 One Armed Propaganda Team Member KIA.
 - 2 One National Policeman KIA.
 - 3 Two US Army WIA.
 - 4 One US Navy WIA.
 - 5 Seven ARVN WIA.
 - 6 Two RF WIA.
 - 7 Two Civilians Wounded.
 - 8 Three Grass Huts Destroyed.
- (b) Enemy:
 - 1 154 KIA.
 - 2 254 POWs.
 - 3 50 Civil Defendants.
 - 4 56 Chieu Hoi.
 - 5 116 VC Infrastructure.
 - 6 177 Individual Weapons Captured.
- 7 According to one captured VC Warrant Officer, 80-95 percent of the VC Cadre was killed or captured.

4. SUMMARY:

a. The combined cordon, assault, search and stabilization operations at Vinh Loc are considered to have been highly successful.

Knowledge and use of forces available, detailed planning, deliberate execution and a spirit of cooperation contributed to that success. Attainment of surprise fragmented enemy resistance and created confusion. The "minimum damage" objective made possible the movement of the people back into their homes. The VC infrestructure at Vinh Loc was dealt a serious defeat.

b. The follow-on phase, during which token US/ARVN forces remain on the island, strengthens the visible intent and ability of the GVN to identify itself with the needs and aspirations of the people of Vinh Loc. These forces will be removed when local self-defense units become capable of taking over.

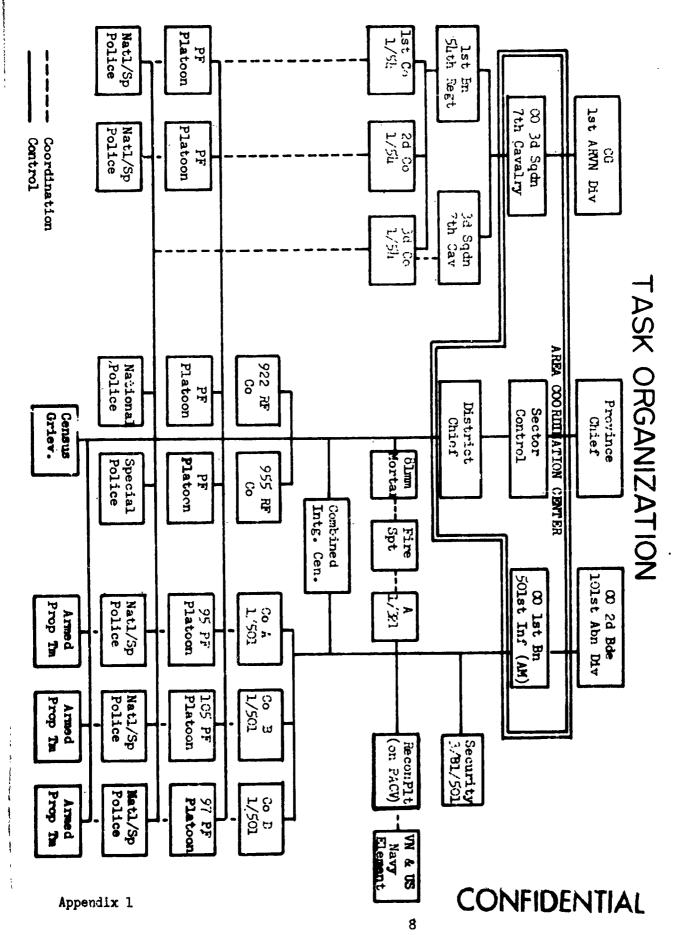
5. LESSONS LEARNED:

- a. It is necessary to maintain continuous coordination, cooperation, and thus, a rapport between US, ARVN and all available GVN resources on a continuous basis, from planning through execution, so that all capabilities will be known and a willingness to cooperate will be maintained.
- b. All intelligence sources should be used to obtain all available information pertaining to a proposed area of operations enemy activity, civilian activity, any increase in population, village or hamlet layout, etc.
- c. Surprise is essential. Reconnaissance must be limited. Forces to be involved should be informed of the details of operation as near to D-Day as is possible to still allow them time to react. Movement of units that normally operate in an area, waterways, etc., should continue. Movement of other units should be done under the cover of darkness. CPs and some supporting weapons can be moved in after the initial attack begins. Orders to some elements of GVN may be issued for only the first part of the operation. Supplemental orders can be issued later during the detailed search and destruction of the infrastructure. Detailed exchange of information must be accomplished between all trusted commanders.
- d. Speed during the initial sweep is essential to disrupt and fragment the enemy. During the initial phase, it is necessary to keep relentlessly after the enemy, never letting him relax. Deliberate operations to locate the enemy, to include his cadre and infrastructure, come after the initial shock has been dealt to him.
- e. Extreme care must be exercised to keep damage and destruction to a minimum. Preparations should be fired on known enemy positions in other than built-up areas. The less the damage, the less support will be necessary to the hamlet/village prior to reoccupation. Also, more willing support will be provided by the civilians in identifying

VC infrastructure if it is demonstrated that their wolfare is being considered.

- f. A Combined Interrogation Center or POW collection point is very effective. It provides for the centralized screening and the immediate production of intelligence that can be rapidly exploited by units. Control of detainees is more effective. By having a central point, detainees can be questioned by all agencies. This precludes missing someone who is wanted by another agency. Also, a 24 hour operation can be sustained. The importance of having appropriate GVN agencies conduct control and screening of the population cannot be over-emphasized.
- g. After the initial assault has been successful, the establishment of an Area Coordination Center or Combined-type Command Post, manned by S2/S3/Artillery elements and at times by the commanders of US, ARVN, Province and District elements, will aid in command and control. Such a center provides for instant response to operational requirements; allows integrated planning and coordination; and ensures detailed knowledge of locations of units, logistical plans and requirements, available and required fire support. It also provides a completely integrated communications system and an improved confidence level on the part of all concerned.
- The integration of all GVN activities (Appendix 2) down to platoon level is essential to provide the responsive reaction to situations that arise.
- i. Operations of this type require ingenuity and expertise in planning and when conducted at the same tempo as tactical operations. will succeed in defeating the infrastructure.
- 2 Appendices
- Task Organization
 Available Vietnamese Forces Check List

Cathalan Salans



AVAILABLE VIETNAMESE FORCES CHECKLIST

National Folice (NF)	CONFIDENTIAGE (PF)	UNIT Regional Forces (RF)
The uniformed Police of Vietnam	Force recruited from local hamlets and villages who live in local hamlets and villages	DESCRIPTION Forces recruited from the Province area
Law enforcement, crowd control, prisoner escort, guard duty, search and arrest	Defend the people against the VC. Also conduct military operations against enemy	MISSION Regular military operations within their assigned areas
There is one company of NP on standby at the Province level in Hue City known as the Combat NP	Platoons are authorized 35 men	HOW ORGANIZED Regular military units RF companies authorized 123 men
20 NP were utilized in the Vinh Loc operation. 6 NP were attached to the US Naval patrol boats and 14 NP were assigned	Experienced in finding VC and working in local areas. PF's are armed with carbines and Ml6s. I platoon of PF's was: attached to each tactical unit, company level during the Vinh Loc operation. The PF's were utilized for their knowledge of the area and local people	The RF's in Vinh Loc were assigned their own tactical area of operations which they conducted recon in force operations REMARKS
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and 14 NP were assigned as security and for hand-

ling of POW's and detainees under control of the

District Chief

Appendix 2

Branch Police

Special (PSB)

detailed interunit trained in rogation and use Provincial Police

of blacklists

date blacklists on VCI in the Province

rogators and up to highly trained inter-The PSB provides

have the mission of control POW collection and acreen detainees, operations to search Hue City security at points. The PFF also interrogation and make preliminary junction with allied or ideally in con-

> utilized for a particof any number can be and 2 separate comular operation panies of PFF in Thua Thien Province. Teams There is one battalion

Force (PFF) Police Field

detainees, interroga-

trained in screening

as a separate force,

The PFF can be used

National Police unit

The State of the State of Stat

tion of POW's,

prisoner movement and

crowd control

were utilized by the ARVN forces. The PFF and tagging of detainees screening, interrogation made the initial company level and 50 the 1/501 Inf, down to Loc operation; 50 with utilized in the Vinh There were 100 PFF

with smaller teams in at the province level and one squad of PSB the districts There is one platoon

exploitable information interrogations for compound made further of VC infrastructure. pany to utilize the blackwith each tactical comcompound. There was at from Vinh Loc (D) and 17 Vinh Loc operation; 17 police utilized in the The 10 SP's at the POW least 1 member of the SP 10 remained at the POW 12 to the ARVN units and from the Province Office. There were 34 special list for identification

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These CG cadre live

A A S E TO LOST TO THE STATE OF THE STATE OF

of all people living spokesmen for the in the village or of the villagers and to hear the problems also take a census government. village to the local fare. They act as hamlets and villages in the various promote social wel-They

> welfare workers and Census Grievance consist of government census takers of Vietnam social

lated rural areas throughout the popu-CG cadre are spread

operation, 7 were with the

each group having 8 Vietnamese Naval units armed junks

coastal, island waterroutes in the Hue secure friendly water supply routes and Interdict enemy water inland, coastal water Patrol main

60mm mortar and of 5 men and is armed Each group has 2 Officers, 2 enlisted individual weapons with a. 50 cal MG, 1 US Naval Advisors. Each junk has a crev

of Vinh Loc on the waterways running from east to was preventing the energy con utilizing this avenue are escape. The Coastal chaps During the Vinh Loc opera-tion, both Coastal Grants maintained a blockade routh also laid night ambushes at points along the souther beaches of Vinh Loc

number to suit the mission be utilized in any however the PRU's may ually broken down into assigned to the PRU's 10 or 12 men teams, in Thua Thien Prov-There are 120 men ince. These are us-

rogation, ambushes,

intelligence, interabilities are recon, or allied units. Capby the province chief missions as required

searching for caches prisoner snatch, and Reconnaissance PRU (Provincial

commaissance activiintelligence and re-

Vietnamese personnel

To perform special

highly trained in

a particular target and thorough briefings on the especially well when given for all forces. They work type of information desired in gathering intelligence PRU's were very effective

did the same at the POW

ture.

compound

enemy KIA and detainees as

in the field identified

POW compound.

The OG cadre

being VC or VC infrastruc-

The senior cadre

senior cadre worked at the

tactical units and the

field during the Vinh Loc

There were 8

cadre in the

RDC (Revolutionary Development Cadre)

Development Cadre)

LIS Naval River

Afecurity Group

LIFPistol Pete)

NON

vietnamese personnel trained at the RD School in Vung Tau, and sent to various hamlets and villages throughout Vietnam to work in the RD Program

Each team lives with RD teams the people in a par- 59 men, e ticular hamlet teach- works with them better hamlet hamlet

of Two RD teams have been sent into Vinh Loc at the conclusion of the operation tion there. The operation eliminated enough enemy to

allow these teams to be

utilized in that area

RD teams consists of 59 men, each team works with one hamlet

AVAILABLE NAVAL FORCES

organized for self

govern themselves and to use weapons, and are

methods. The people are taught how to

practices agriculture

Small patrol boats used on river and coastal waterways

Secure routes for allied water traffic. Patrol waterways for VC activity. Can perform Psy Opn missions also

Group has 10 patrol boat river craft, which are 30 foot fiberglass patrol boats armed with three.50 cal machine guns, M-79's, 1 M60 machine gun and individual weapons. PER's work in pairs with a patrol officer in charge aboard one of the PER's. Each PER carries a crew

The group linked up with the 12th and 13th Coastal Groups to participate in the blockade of Vinh Loc. This unit was also successful in conducting Psy Opns broadcasts in the same area

Coastal Division Air cushion vehicles 17, US Naval Patrol capable of operating Air Cushion in water and coastal vehicles (PACV) areas

Patrol inland waterways in the Hue Coastal area that are too shallow for other patrol craft. Are also capable of troop lift and Psy

> There are 3 PACVs in the 17th Coastal Division each with crew of 6, armed with two .50 cal machineguns and two M-60 machineguns

The PACT's were used successfully in the inland water. blockede of Vinh Loc preventing the enemy's escape and also conducted successful Psy Opns missions along the coast

CAP (Combined Action Platoons)	NFIDENTIA MAT (Military Assistance Team)	US Navy Swiftboats	
US Marine units working with PF units	OTHER US FORCE 5 man teams from MACV, training RF and PF units	50 Foot aluminum US Navy, ocean going patrol boats	
Work with PF's in the Districts, advise and train. Live with the Vietnamese people in	OTHER US FORCES USED IN NORMAL OPERATION (NOT: IN VINH LOC) ms from To train and advise One team consists of ining RF RF and PF units in officers and 3-4 EM its tactics, weapons and commo	The Swiftboats conduct patrols and checks of water traffic off-shore from the main-land. Can provide excellent radar coverage over a wide area for enemy movement at night. Also have Psy Opns capabilities	
One squad of Marines from CAC works with 1 platoon of local PF's	ON (NOT IN VINH LOC) One team consists of 2 officers and 3-4 FM	3 Swiftboats having a crew of 5 men and 1 officer each armed with one twin .50 cal machinegun and one 81 mm mortar. The Swiftboats are based at Coastal Task Group 115.1, Da Nang	

utilizing their large area radar coverage. Psy Opns were also conducted by the seaward blockade forces the Swiftboats provided In the Vinh Loc operations

Not required in Vinh Loc

allied units operating intelligence to other in the area CAP teams provide good Not required in Vinh Loc.

Action Co's) CAC (Combined

Ŧ

center for CAP and operations The headquarters

> CAP teams To control and supply

and villages

villages. Provide

the hamiets and

security for the hamlets

commanding officer Captain as the The CAC has one Marine One CAC usually has from 8-10 CAP teams.

Not required in Vinh Loc